

Meeting Attendees	
Name	Organization
Ron Levy (Co-Chair)	Department of Social Services
Steve Roling (Co-Chair)	Health Care Foundation of Greater KC
Brian Bowles	Missouri Association of Osteopathic Physicians & Surgeons
Dave Cheli	Gateway, EDI, LLC
Cathy Davis	UAW-Ford Community Health Care Initiative; Kansas City Quality Improvement Consortium
Teresa Gerard	Blue Cross Blue Shield of KC; Kansas City Quality Improvement Consortium
Jim Hansen	CareEntrust
Laura McCrary	Regional Health Care Initiative, Mid America Regional Council
Theresa Rogers	Missouri Hospital Association
Sherry Browne	Tiger Institute
Alesha Adamson	TX Health Services Authority
Lorey Barnes	Molina Healthcare of Missouri
Kathleen M. Berchelmann	St. Louis Children's Hospital
Brian Bernskoetter	Sandlot
Kim Brandt	Infocrossing Healthcare Services
Brain Colby	Alliance
Loretta Courtney	Clay County Health Dept.
Matt Duffy	Bass & Associates, Inc.
David Durbin	SSM Health Care - St. Louis
Sarah Eber	Care Link
Kay Folck	Metropolitan Community College of Kansas City
Kay Forest	St. John's Clinic
Alan Freeman	Grace Hill Neighborhood Health Centers
Robert Freund, Jr.	St. Louis Regional Health Commission
E. Benton Goon	Missouri Institute of Mental Health
Martha Gragg	Missouri Foundation for Health
Mark Gutchen	Missouri Department of Social Services
Tom Holloway	MSMA
Pam Jodock	Anthem
Sally Johnson	Clay County Health Dept.
Jessica Land	Patek & Assoc.
Denni McCole	Citizens Memorial Healthcare
Ebrahim Moshiri	Object Computing, Inc.
Joe Palm	Missouri Department of Health and Senior Services
Brian Roy	Availity, LLC
Grant Savage	University of Missouri School of Medicine
Jennifer Stilabower	Missouri Department of Health and Senior Services
Lee Ann Temmen	Missouri Department of Health and Senior Services
Diane Trehous	Infocrossing Healthcare Services
Staff	
Laurie Hines	Missouri Department of Health and Senior Services
Brian Kinkade	Missouri Department of Social Services
Bill Bernstein	Manatt Health Solutions
Tim Andrews	Manatt Health Solutions
Kier Wallis	Manatt Health Solutions

Next Meeting	<p>December 16, 1:30 pm – 3:30 pm CT 205 Jefferson St, Jefferson City MO 10th floor Conference Room B</p> <p><i>The Governance Workgroup will meet bi-weekly in Jefferson City. In-person attendance is strongly recommended.</i></p>
Action Items	<ul style="list-style-type: none"> ➤ Please contact Workgroup staff (contact information below) with questions about the Workgroup framework, process, or timeline ➤ Distribute state case studies for Workgroup members to review and discuss before the next meeting; explore inviting outside speakers from other states to speak with the Workgroup to provide perspectives – <i>Manatt will distribute case studies via email to Workgroup members</i> ➤ Distribute and review governance principles of the Kansas City Bi-State HIE (KC-BHIE)- <i>Laura McCrary will share with the group</i>
<p>Content Reviewed</p> <p><i>Materials are available online at http://www.dss.mo.gov/</i></p>	<ul style="list-style-type: none"> ➤ HIE and HITECH Opportunities Overview <ul style="list-style-type: none"> ○ Definitions: Health information exchange (HIE); Regional health information organization (RHIO); Health information organization (HIO); Electronic medical record (EMR); Electronic health record (EHR); Personal health record (PHR) ○ Opportunities: Medicare and Medicaid payment incentives for health information technology (IT) adoption; appropriations for HIE development; appropriations for health IT (regional centers); broadband and telehealth; workforce development; beacon communities ○ Meaningful use: Providers can draw down incentives by using certified EHR technology in a meaningful manner, including: electronic prescribing, electronic exchange of health information, and reporting on clinical quality measures ○ Missouri's projected meaningful use and HIE stimulus funding: <ul style="list-style-type: none"> ▪ State HIE Program: \$13.8M ▪ Medicare meaningful use: \$442M ▪ Medicaid meaningful use: \$404M ○ Missouri is a state without a strategic or operational plan; Missouri submitted an application for planning funding to develop a strategic and operational plan in 2010 ○ States across the country are taking different approaches to HIE (e.g. Idaho, Indiana, New York) ➤ Project Overview <ul style="list-style-type: none"> ○ Workgroup Framework – The Workgroups will provide recommendations for review and consideration of the Advisory Board. The six Workgroups are interrelated; issues and recommendations will need to be vetted across Workgroups. ○ Project Timeline ○ Strategic Plan Requirements ➤ Governance Considerations & Key Questions <ul style="list-style-type: none"> ○ Governance Models <ol style="list-style-type: none"> 1. Market-driven approach 2. (A) Not-for-profit governance entity 2. (B)Not-for-profit governance entity and operator 3. State-led

<p>Key Commentary & Discussion</p>	<ul style="list-style-type: none"> ➤ Director Levy reviewed the Governor's opening remarks from the Advisory Board kickoff meeting, emphasizing the opportunity for improving the affordability, quality, and value of health care. ➤ Attendees emphasized their intent to ensure that the interests of their constituencies (e.g. physicians, public health, mental health) are represented in this discussion. ➤ The Governance Workgroup will review governance models being used around the county; the Workgroup is charged with ensuring governance is aligned with Medicaid and public health programs, and that there is a mechanism to ensure accountability. ➤ There have been significant investments in the public and private sector that should be leveraged ➤ Missouri is committed to aggressively pursuing funding from the federal government within reasonable expectations; this Workgroup is focused on HIE program funding ➤ The Workgroup is in favor of statewide guidance and leadership around privacy and security, but it is not clear who should enforce or be accountable for these policies <p><i>Governance Model Discussion</i></p> <ul style="list-style-type: none"> ➤ The market-driven approach will leave providers behind, especially rural and small practice physicians; historically this has not successfully lead to widespread HIE. ➤ The selected "solution" should not be resource prohibitive to ensure that all practices, including single physicians and small clinics, will be able to participate ➤ The finance industry's experience with the introduction of the ATM is a good example of cultural and technological challenges that will likely accompany the transition to EHRs and HIE ➤ Providers and data networks are not incentivized to share their data; this poses a challenge to realizing the benefits of information sharing among networks. ➤ Regional HIE initiatives around the state have not solved the question of sustainability; there is interest in working with the state to pursue the model that will be <i>best for Missouri</i> ➤ The State's role in governance and HIE will be important to ensuring both private and public sector trust. ➤ There are fiscal and administrative requirements associated with statewide HIE governance that may be challenging for the State, given limited capacity and resources ➤ State roles: <ul style="list-style-type: none"> ○ Convener ○ Facilitator ○ Enabler ○ Provide statewide policy guidance ○ Ensure no providers are left behind
<p>Key Decisions</p>	<ul style="list-style-type: none"> ➤ The Workgroup selected Option 2 (Public-private partnership; Not-for-profit governance entity) as the ideal governance model for Missouri; it is not yet clear whether Option 2A or 2B is favored. <ul style="list-style-type: none"> ○ The entity should be a public-private partnership that is privately governed and held; the State should have a significant role. ➤ The State should have an identified role and presence in the governance

Next Meeting	entity and statewide HIE. ➤ No provider should be left behind.
	➤ How will the State participate in the governance entity? What are the legal considerations or constraints around its participation. ➤ Review suggested State roles. ➤ Consider and discuss Options 2A and 2B.
Workgroup Staff Contact Information	➤ Laurie Hines - Laurie.Hines@dhss.mo.gov ➤ Brian Kinkade - Brian.D.Kinkade@dss.mo.gov ➤ Bill Bernstein – wbernstein@manatt.com ➤ Peter Olberg – polberg@manatt.com ➤ Kier Wallis – kwallis@manatt.com